



The City & Hackney system's summary response to the NHS Long Term Plan – An Update

Key Decision No. N/A

CABINET MEETING DATE (2019/20)

16 September 2019

CLASSIFICATION:

Open

WARD(S) AFFECTED

All Wards

CABINET MEMBER

Cllr Feryal Clark

Deputy Mayor & Cabinet Member for Health, Social Care, Transport & Parks

KEY DECISION

No

REASON

For information

GROUP DIRECTOR

Anne Canning – Group Director for Children, Adults & Community Health

1. CABINET MEMBER'S INTRODUCTION

- 1.1 I am pleased to present this Cabinet report outlining the proposed City and Hackney response to the NHS Long-Term Plan. The response reflects our highly effective partnership, which has helped us to improve health outcomes for our residents.
- 1.2 While I am pleased that Government has taken the decision to increase the NHS's budget in the Spending Review, we all recognise that this is nowhere near enough to deliver the genuine investment our healthcare system needs.
- 1.3 The NHS Long-Term Plan sets out priorities for expenditure in the NHS over the next ten years within these financial constraints.
- 1.4 As we are, sadly, all too aware, Hackney faces significant health and wellbeing challenges and there are clear health inequalities in Hackney compared to other parts of London and the rest of the country. Hackney has high mortality rates from preventable diseases, where the factors behind these include smoking, obesity, poor diet, inactivity and high levels of deprivation. Deaths from cardiovascular disease are higher than elsewhere in the country. Hackney has more smokers than in most parts of London and higher levels of obesity, including more than 40% of school pupils in Year 6. Our residents are more likely to be living with a long-term condition, such as diabetes, lung conditions, heart problems or diabetes. Hackney also has a disproportionately high number of people suffering from mental health conditions.
- 1.5 These significant health challenges make our joint work with our partners to improve the health outcomes even more important. That is why, as a Council and with the CCG and other partners, we are working to support Hackney residents to live the healthiest lives possible and ensure they receive the right care when they need it. That means more support for patients and their families to get healthy, stay well and be independent as possible; creating neighbourhoods where people are actively supported to help themselves and each other; ensuring joined up support that meets the physical, mental and other needs of patients and their families; high quality GP practices, pharmacies and community services that offer patients more support closer to home; and thriving hospitals for patients when they need them.
- 1.6 I am pleased to be presenting this report with the City and Hackney CCG. The City and Hackney CCG is widely recognised as one of the best performing CCGs in the country and recently received an outstanding rating from NHS England and NHS Improvement in its 2018/19 annual assessment, one of only 24 CCGs to receive this rating nationally, and 1 of only three in London.
- 1.7 As a local authority, we greatly value our effective partnership with City and Hackney CCG, Homerton University Hospital, East London NHS

Foundation Trust and the GP confederation, which has helped us to improve health outcomes for our residents.

- 1.8 Through our joint work, we have put in place improved support for patients and residents. The success that we have achieved together, includes 24/7 mental health crisis support line and crisis café and two GP hubs, offering appointments in the evening or at the weekend. Our mental health services also saw more children and young people than any other borough in 2017-18 and 90% of people with diabetes and 98% of people in City and Hackney with heart disease now have good control of their blood pressure, helping to prevent strokes and heart attacks. Significant investment across City and Hackney over many years means our residents benefit from excellent primary care and this plays a significant role in the overall quality and resilience of our local system.
- 1.9 The City and Hackney Long Term Plan has an important focus on neighbourhoods, ensuring local, integrated health and care services that are responsive to local residents. It also has an important focus on giving people more personalised care and control over their own health.
- 1.10 In Hackney, we are already delivering new models of care through our neighbourhood model, which joins up GP, mental health, community health and social work support across areas in City and Hackney. This work ensures that more people receive timely care, treatment, support and advice as close to their homes as possible.
- 1.11 However, we cannot forget the difficult financial climate in which we are operating.
- 1.12 Local authorities have seen massive reductions to their public health budgets. Local authority public health budgets have been slashed by over £700m in real terms between 2015/16 and 2019/20.
- 1.13 Public health needs to be properly funded and although we welcome the increase in Public Health grant announced in the September 2019 Spending Review this does not take us back to previous funding levels.
- 1.14 Equally, Government has failed to properly address the challenges of social care funding and despite recent announcements, there is still no social care green paper in sight.
- 1.15 The NHS Long Term plan also talks about Integrated Care Systems. In Hackney we are already working towards an integrated model of care at City and Hackney level.

1.16 We would have concerns about an Integrated Care System or any CCG merger that covered a larger geographical area because we would lose the strong local connections and local expertise to address the local and unique health challenges we face.

1.17 In Hackney, we recognise that effective partnerships are crucial to improving the lives of Hackney's residents. We are passionate about working closely with health partners and the voluntary and community sector to deliver the best health outcomes for our residents.

1.18 I am pleased to present this report, which sets out our vision to address health inequalities in the borough.

1.19 Alongside this report, we will continue to lobby Government for enhanced funding for social care and public health services so we can build on our work to improve health outcomes for our residents

2. GROUP DIRECTOR'S INTRODUCTION

2.1 The Long Term Plan for City and Hackney brings together our partnership ambitions for improving the health and wellbeing of our residents. It builds on the work we have done through our Integrated Commissioning board and sets out a direction of travel for increased investment across primary care, community, and mental health services.

2.2 Considering ongoing resource pressures in social care, this investment is welcome news for City and Hackney. It will support rapid development of our neighbourhood model of health and care, and allow us to build services around the individual in their communities. By 2021, the majority of our support for people will be focused on meeting needs across population footprints of 30-50000 with patients and their families at the centre of our planning. It will mean every GP practice has a dedicated community pharmacist, a dedicated social prescriber and named link workers across community health and social care.

2.3 The plan also sets out a programme of improvements across surgical pathways and mental health pathways which will support Homerton to continue to thrive and innovate as both our local District General Hospital (with an essential role in our local urgent and emergency care system) and a regional hub of expertise. This work on acute pathways, also presents us with an opportunity to rethink how we approach inpatient mental health care. A recent award of almost £1m to city and hackney from the LTP transformation programme for new community models of mental health is being led by our staff and patients. They are setting out a vision for inpatient services which will truly place our already high functioning mental health services in the vanguard nationally.

2.4 The plan also sets out an ambition for Integrated Care Systems across population areas of 1 to 2 million with an expectation that these ICS's would be supported by a single CCG. As part of this ambition, costs in commissioning administration must also reduce and a single CCG does bring significant economies of scale. However, for City and Hackney, much of the CCGs work over the past 2 years has been coordinated through the Integrated Commissioning Board, and our local ambition in the plan is to continue to build on those structures and decision making fora. Our expectation is that the City and Hackney health allocation will operate under delegation locally and be overseen and accountable through the City and Hackney Integrated Commissioning Board. As we introduce provider partners to this governance, and establish a coproduction council led by our residents, we will see our service planning and delivery becoming more transparent, more accountable and with better join up across health and care.

2.5 The plan references an ambition to establish a neighbourhood health and care alliance to deliver joined up health and care services. This will mean a greater capability to plan at a population level with our partners and reduce the sense from our patients that they have to tell their story twice or more. Residents also tell us that they find the different access points to care confusing and are frustrated that their mental health and physical health needs are treated in isolation from each other. By bringing our mental health, community health services, primary care and social care provider partners together under an alliance framework we will be able to provide the modern, convenient, effective and localised services that our residents deserve.

2.6 Finally, there is further work to be done on understanding the implications of the spending review announced early September, but there is a recognised consensus within the long term plan that funding for social care continues to impact on outcomes for our residents.

3. RECOMMENDATION(S)

3.1 Cabinet is recommended to:

- i. Note the City & Hackney system response to the NHS Long Term Plan.**

4.1 BACKGROUND

- 4.1.1 The NHS Long Term Plan (LTP) was published in January this year by NHS England (NHSE) and set out a 10 year vision for the transformation of health and care, and a strategy for 'a new service model for the 21st century'. Each STP/ICS area is required to submit a signed-off response to NHSE by Friday 27th September 2019 detailing how the local system at STP level will implement the Long Term Plan. A final submission will be made by 15th November 2019. There is a requirement for a public version of the plan to be published before the November deadline.

- 4.1.2 City and Hackney CCG has been contributing to the East London Health and Care Partnership (ELHCP) response to the NHS Long Term Plan, as one of the three local systems that will make up the future ELHCP Integrated Care System. ELHCP are drafting a single STP-wide strategic plan for engagement with system partners, and a draft will be published on September 25th 2019.
- 4.1.3 Whilst contributing to the STP LTP response, we have also been co-ordinating a local strategic delivery plan which sets out (in a further level of detail) how the City and Hackney system will respond to the NHS Long Term Plan and contribute to the wider system. Our detailed plan is complementary to the STP LTP response and will both feed into it and respond to it.
- 4.1.4 A summary of the City and Hackney local strategic delivery plan is included with this paper. The STP LTP response will be submitted to October's meeting of the City and Hackney Integrated Commissioning Board. It is the STP LTP response document which will be formally submitted to NHS England in September, and which the local system will need to engage on.

4.2 Policy and Strategy Context

4.2.1 As noted above, this report has been drafted in the context of NHS England requiring local Sustainability and Transformation Partnerships to set out their plans for responding to the NHS Long Term Plan.

4.3 Equality Impact Assessment

4.3.1 As the City & Hackney response to the Long Term Plan is a statement of local intentions, an EqlA has not been carried out.

4.3.2 A comprehensive Equalities Impact Assessment is being carried out by ELHCP on the STP Long Term Plan response.

4.4 Sustainability

4.4.1 There are no impacts on the physical or social environment anticipated by this decision.

4.5 Consultations

4.5.1 To date, there has been extensive resident and patient engagement about our response to the long-term plan, and this will continue in the future.

4.6 Risk Assessment

4.6.1 Not applicable as this is a system-wide response to a strategic planning document.

4.6.2 Workstreams and individual programmes of work will contain their own risk registers for their specific areas, which are escalated and considered by various statutory bodies, or those with delegated authority.

5 COMMENTS OF THE GROUP DIRECTOR OF FINANCE AND CORPORATE RESOURCES

5.1 There are no direct financial implications for the Council arising from the recommendation included in this report.

5.2. VAT Implications on Land & Property Transactions

None anticipated.

6 COMMENTS OF THE DIRECTOR, LEGAL & GOVERNANCE SERVICES

6.1 Legal Services note that this report outlines the proposed City and Hackney's response to the NHS Long-Term Plan and recommends that Cabinet should note City and Hackney's response.

6.2 The City and Hackney's response touches on the vital need for effective partnerships in order to improve health outcomes for residents which is in line with various legislative provisions including -

- The duty under the Care Act 2014 to promote integration of care and support within health services;
- The primary prevention/promotion of wellbeing duty which includes the provision of services, facilities or resources with the primary goal of promoting healthy and active lifestyles;
- The duty of cooperation under section 6 of the Care Act 2014;

- The "welfare principle" under the Children Act 1989 as well as the Children and Families Act 2014 and

- The National Health Service Act 2006, as amended by the Health and Social Care Act 2012, which confers health scrutiny functions on the local authority.

- The involvement of relevant stakeholders such as the Joint Health and Wellbeing Board and having regards to the Joint Health and Wellbeing Strategy is noted, which is in compliance with the provisions of the Health and Social Care Act 2012

6.3 The report raises no specific legal issues, but Legal Services will be in a position to assist in providing advice, should specific issues arise in relation to joint working or partnership arrangements.

7. DETAILS OF ALTERNATIVE OPTIONS CONSIDERED AND REJECTED

7.1 Responding to the Long Term Plan is a requirement for all Clinical Commissioning Groups and will form part of the assembly of the STP-wide planning document, as such there is no alternative option to consider.

APPENDICES – NOT EXEMPT

- City & Hackney CCG Response to the Long Term Plan.

BACKGROUND PAPERS

In accordance with The Local Authorities (Executive Arrangements) (Meetings and Access to Information) England Regulations 2012 publication of Background Papers used in the preparation of reports is required

Description of document (or None)

Report Author	Alex Harris Integrated Commissioning Governance Manager alex.harris2@nhs.net
Comments for and on behalf of the Group Director of Finance and Resources	<i>Jackie Moylan – Tel: 020 8356 3032</i> Director, Children, Adults & Community Health Finance jackie.moylan@hackney.gov.uk
Comments for and on behalf of the Interim Director of Legal & Governance	Joe Okelue– <i>Tel: 020 8356 5208</i> Interim Team Leader - CECS joe.okelue@hackney.gov.uk

